

BUILDING PFM CAPABILITIES IN AFRICA

Framing workshop

13 – 16 May 2019

Kigali,
Rwanda

Public Finance Management (PFM) reform programmes are often characterised by replicating best practice reforms that offer solutions deemed universally applicable. It is increasingly recognised that reforms are most effective when a problem is defined by local agents, and the corresponding solution emerges from a process that considers a country's administrative, political and economic realities.

Over the next eight months, seven country teams from the Central African Republic, Benin, Ethiopia, Ghana, Guinea, Mali, and Rwanda will embark on an action-learning journey to tackle locally nominated PFM problems. The teams will gather in Rwanda for a framing workshop, to learn about the Problem Driven Iterative Adaptation (PDIA) approach, by i) constructing a real problem statement; (ii) identifying the main causes and sub-causes of the problem; (iii) agreeing on the immediate actions to be taken; and (iv) designating specific responsibilities to team members.

Monday 13 May 2019	
09:00 – 09:30	Welcoming Remarks Representative from the Ministry of Finance and Economic Planning, Rwanda
Session 1 09:30 – 11:00	Getting to Change and PDIA Neil Cole and Adil Ababou (CABRI)
11:00 – 11:30	Tea and coffee
Session 2 11:30 – 13:00	Who makes change happen? Teams as the basis of successful reform Neil Cole (CABRI)
13:00 – 14:00	Lunch
Session 3 14:00 – 16:00	Constructing problems: What is your problem and why does it matter? Joana Bento (CABRI)
16:00 - 16:30	Tea and coffee
Session 3 Cont. 16:30 – 17:00	Lightning Round – sharing your team's problem Country teams
Tuesday 14 May 2019	



Session 4 09:00 – 10:30	Deconstructing problems: What is causing the problem? Awa Touray (CABRI)
10:30 – 11:00	Tea and coffee
Session 4 Cont. 11:00 – 13:00	Teams continue deconstructing their problems and prepare the presentation of their fishbone diagrams
13:00 – 14:00	Lunch
Session 5 14:00 – 15:30	Presentations: What are the causes of the problem your team will address? Country teams
15:30 – 16:00	Tea and coffee
Session 6 16:00 – 17:00	CABRI PFM Capability Review Biniam Bedasso (CABRI)
Wednesday 15 May 2019	
Session 7 9:00 – 10:15	Identifying entry points for action: where do we have space for change? Neil Cole (CABRI)
10:15 – 10:45	Tea and coffee
Session 8 10:45 – 13:00	Ideas to act upon and a process of acting: Flying objects and experimenting where to look Identifying action ideas in entry point areas: What ideas do we have, and how could we act on each starting Monday? Adil Ababou (CABRI)
13:00 – 14:00	Lunch
Session 8 Cont. 14:00 – 15:00	Teams to discuss entry points actions and timelines
15:00 – 15:30	Tea and coffee
Session 9 15:30 – 17:00	Teams present entry points and action ideas Country teams
Thursday 16 May 2019	
Session 10 09:00 – 9:45	Way forward and team check-ins Joana Bento (CABRI)
Session 11 9:45 – 10:30	Who to engage with and to mobilize? Awa Touray (CABRI)



Session 13 10:30 – 12:30	Teams prepare their final presentations
12:30 – 13:30	Working lunch (lunch boxes will be provided)
Session 14 13:30 – 16.30	Final presentations from the teams Country teams
Session 15 16:30 – 17:00	Closing Remarks Neil Cole (CABRI)
19:00 - onwards	Cultural evening dinner

Funding

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