

Building PFM Capabilities – 2017 Cohort Closing Workshop

11 – 13 December, Rosebank, South Africa

In April 2017, 7 country teams from Gambia, Ghana, Lesotho, Liberia, Nigeria, Sierra Leone, and South Africa embarked on an 8-month journey to tackle locally nominated public financial management problems through the use of the Problem Driven Iterative Adaptation (PDIA) approach. They have deconstructed these problems and sought out solutions using a process of “learning by doing” through an iterative process of adaptation, engagement and collaboration.

The closing workshop seeks to provide a platform to reflect on individual and team experiences, share lessons amongst peers, report on the progress teams have made in solving their PFM problems, and consider how their new capabilities can be applied to other PFM problems.

Monday 11 2017	
08:15 – 08:45	Arrival and registration
08:45 – 09:30	Opening Remarks: what did we do and where did we start from? Neil Cole (Executive Secretary, CABRI) Tim McNaught (Fellow, Building State Capability)
Session 1 09:30 – 11:00	Presentation and Discussion: Team South Africa Problem tackled: “poor conceptualisation of infrastructure projects”.
11:00 – 11:30	Tea and coffee
Session 2 11:30 – 13:00	Presentation and Discussion: Team Lesotho Problem tackled: “ministries, departments and agencies do not adhere to ceilings or the appropriated the budget”.
13:00 - 14:00	Lunch
Session 3 14:00 - 15:30	Presentation and Discussion: Team Ghana Problem tackled: “insufficient discretionary fiscal space associated with non-lodgement in gross of retained Internally Generated Funds”.
15:30 - 16:00	Tea and coffee
Session 4 16:00 - 17:30	Presentation and Discussion: Team Gambia Problem tackled: “high virements and arrears leading to misalignment in the appropriated budget and spending”.

Tuesday 12 December 2017	
Session 1 09:30 – 11:00	Presentation and Discussion: Team Nigeria Problem tackled: “weak capital project selection, inclusion process and poor implementation in the annual budget”.
11:00 – 11:30	Tea and coffee
Session 2 11:30 – 13:00	Presentation and Discussion: Team Liberia Problem tackled: “high off-budget expenditures, about 15% of the approved budget in FY16/17”.
13:00 - 14:00	Lunch
Session 3 14:00 - 15:30	Presentation and Discussion: Team Sierra Leone Problem tackled: “expenditure commitments exceeding total income envelope, resulting in unpaid bills and arrears”.
15:30 - 16:00	Tea and coffee
Session 4 16:00 - 17:30	Closing session Neil Cole (Executive Secretary, CABRI) Matt Andrews (Senior Lecturer, Harvard University)
17:30 - 18:30	Break
18:30 - 20:00	Certificate reception <i>Awards: Best Team Performance, Best Presentation and Best Feedback</i> Commencement speaker: Gargee Gosh (Director of Development Policy & Finance, Bill and Melinda Gates Foundation) Neil Cole (Executive Secretary, CABRI) Matt Andrews (Senior Lecturer, Harvard University)

Wednesday 13 December 2017	
10:00 – 12:00	Looking ahead: what’s next? Matt Andrews (Senior Lecturer, Harvard University) Adil Ababou (Program Manager, CABRI)