

Programme-Based Budget reform in Mozambique

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17th of November 2021

Background

Government of Mozambique with the lead of Ministry of Economy and Finance with support of Center of Finance and Information Systems (CEDSIF) -Almost 10 years

Development of IT system, structure based on National Medium Term Development.

In 2020-2021 strong push forward:

- Political leadership
- SISTAFE (Sistema de Administração Financeira do Estado) law approval, PFM Policy in making
- 2021 rolling out to planning systems
- Long Term development plan in making –link to portfolio



Initiation of PBB: First Rollout 2021

Objective: more efficient, effective and transparent plans and budgets in order to achieve GoM objectives in national development process.

Specifically:

To integrate plans and budgets to one instrument and Results Based format

To organize government plans in form of programs (central and decentral)

To ensure stronger results based management through more efficiency, effectivity of public spending

To ensure better performance of public administration

Timely data to strengthen internal and external oversight and monitoring

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UNICEF support

UNICEF support concentrated on improving the RBM structure, quality of indicators and alignment with SDGs of Programme Portfolio draft (assessment, clinics) –Strong social sector engagement due to UNICEF support. Nutrition programme included.

Proposal of joined budget and plan document

ToTs and simulations in Central and Decentral level.

Launch stronger coordination

M&E subsystem support



Achievements to date

State Plan and Budget (PESOE) 2022 -for the 1st time budget and plans are aligned

Portfolio and indicators improved significantly in general and inclusion of Nutrition programme to model Portfolio

RBM knowledge increasing

Trainings in all levels to planners

Donor coordination improving -partnerships



Lessons learned

PBB critical part of overall PFM reform –require substantial and long term efforts

Gradual rollout and flexibility more suitable

Conscious assess and adjustment –systematic revision

Ensure strong engagement of all sectors (ownership of sectors) with strong capacity building component, including assistance and on-job training

High level political buy-in and leadership

M&E and RBM strengthening

Coordination (partners and intra-gov)