Legal Framework for Budget Systems and Medium-Term Budgeting

Questions for discussion

Main Laws for Budget Management

 First, let's examine budget principles stressed or not stressed in existing laws

Budget Principles Stressed in Law

Francophone Countries

- Universality (coverage)
- Unity (of budget, and of cash)
- Annual basis
- Specificity (input bases)

Anglophone countries

- Accountability
- Universality (Consolidated Fund)

Budget Principles Not Traditionally Stressed in Budget-Related Laws

- Medium-term Stability e.g., of taxes (also, annual basis implies limited, or no, carryover of annual budget appropriations)
- Transparency e.g., of Government's MT budget strategy, or LT consequences of current policies (fiscal sustainability; debt)
- Performance Responsibility for results

Q1. Constitution – Approval of MTBF, Timing of annual budget

- Should Parliament review MTBF?
- Should Parliament approve MTEFs?
- In either case, when, in annual budget cycle, should Parliament review/approve MTBF/MTEF?
- (e.g., a parliamentary pre-budget review, 4-6 months before adoption of annual budget?)
- Should Law (Constitution?) provide date for presentation of annual budget to Parliament and date for adoption?

Q2. Main Laws for Budget Management

 Are present laws adequate, since they do provide flexibility for the government to develop MTBFs/MTEFs?

Or

- Are present laws inadequate, either because:
- A. There should be a legal requirement to force the government to prepare MT budget strategies (pre-announce policies)?
- B. Present laws are too constraining? E.g. francophone countries, which require input-based budgeting (par ministere, par Titre)

Q3. Laws/Regulations and Performance Orientation for Budget

 Should a performance-oriented or programbased annual budget be required in law – to facilitate transparency in MT choices of government?

If yes:

- In francophone countries, does this mean abandoning or drastically modifying the WAEMU Directives (especially those pertaining to Lois Organiques and to Nomenclature Budgetaire)?
- In anglophone countries, what is the appropriate legal solution? Should a separate law, such as Nigeria's Fiscal Responsibility Act, or Uganda's legislation, be adopted?

Q4. Laws/Regulations and Deconcentation/decentralization

- What are the appropriate roles of spending ministries versus those of the Ministry of Finance, especially in formulating MTBFs/MTEFs?
- Do francophone have to abandon the notion of an *ordonnateur unique?* (and also transfer other responsibilities to spending ministries, including *controle financier* and *les comptables publics?*)
- Do anglophone countries need to enhance the responsibilities of "Accounting Officers" in MT budget management? If so, how?