

Moving from concepts to application

- Summary of discussions
 - Identification of key missing links in PFM reforms
 - Introduction to Materclasses
-

Key reform drivers

- **Political leadership:** Sustained high-level political commitment to reforms, and/or demand from Parliament.
- **Technical leadership:** Clear identification and understanding of policy and technical needs/gaps within the executive and the MoF.
- **Donor influence:** Coordinated support and incentives from development partners.
- **Citizen pressure:** Demand from CSOs and the media for responding to societal needs and priorities.

Summary of discussions

**REFORM
DRIVERS**

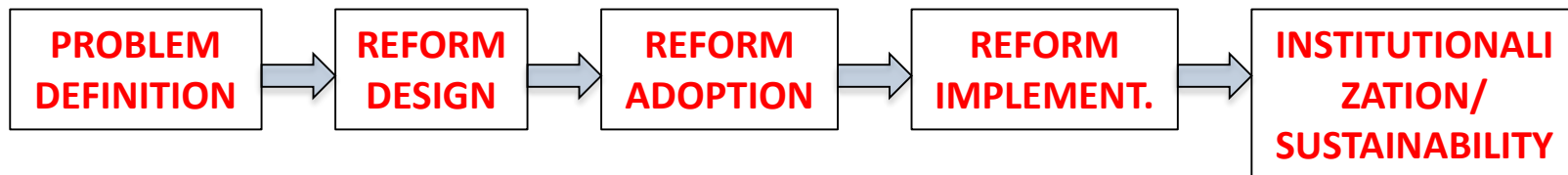


Summary of discussions

**REFORM
DRIVERS**

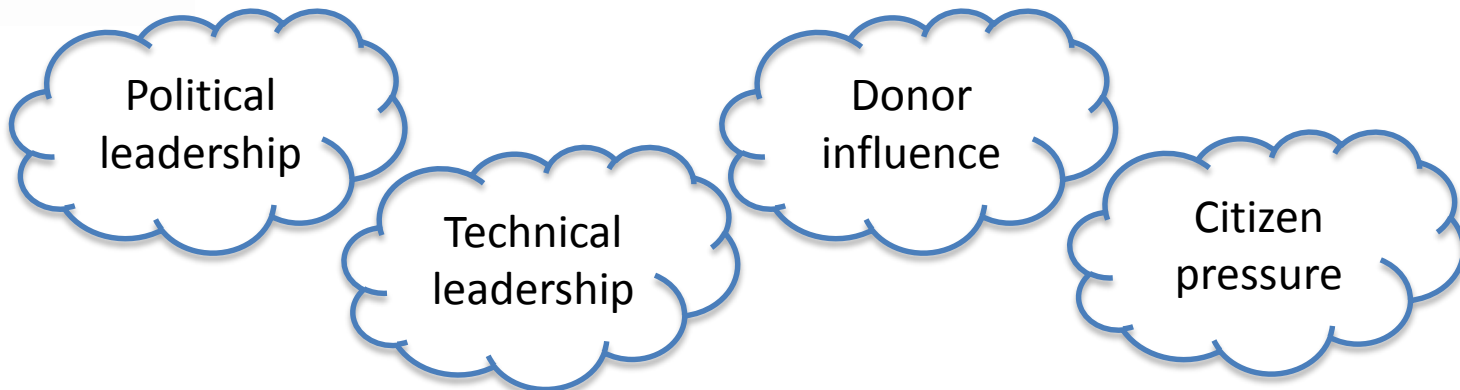


**REFORM
STAGES**

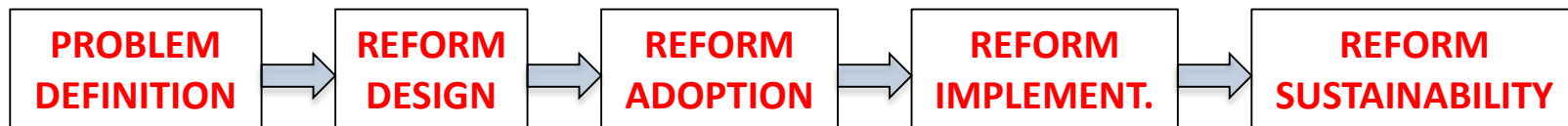


Summary of discussions

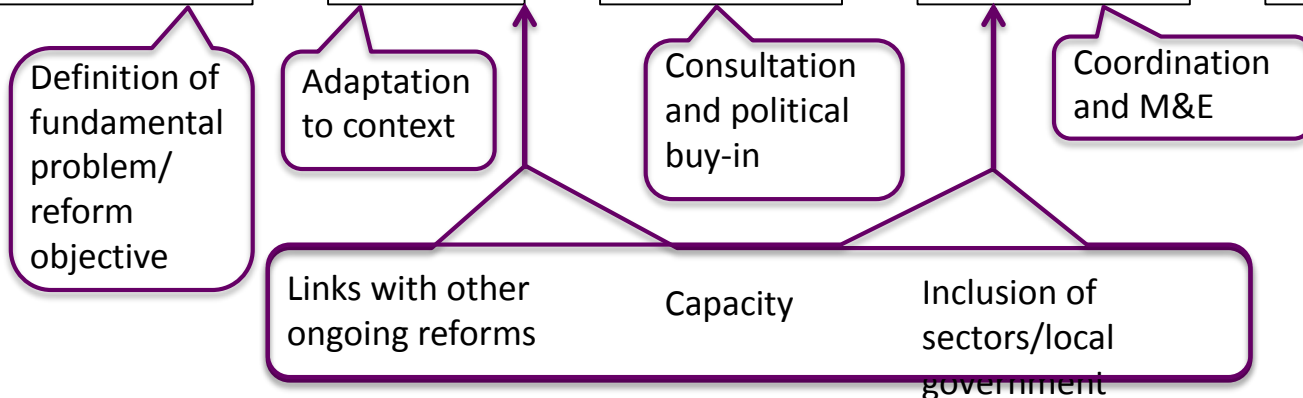
REFORM DRIVERS



REFORM STAGES



MISSING LINKS

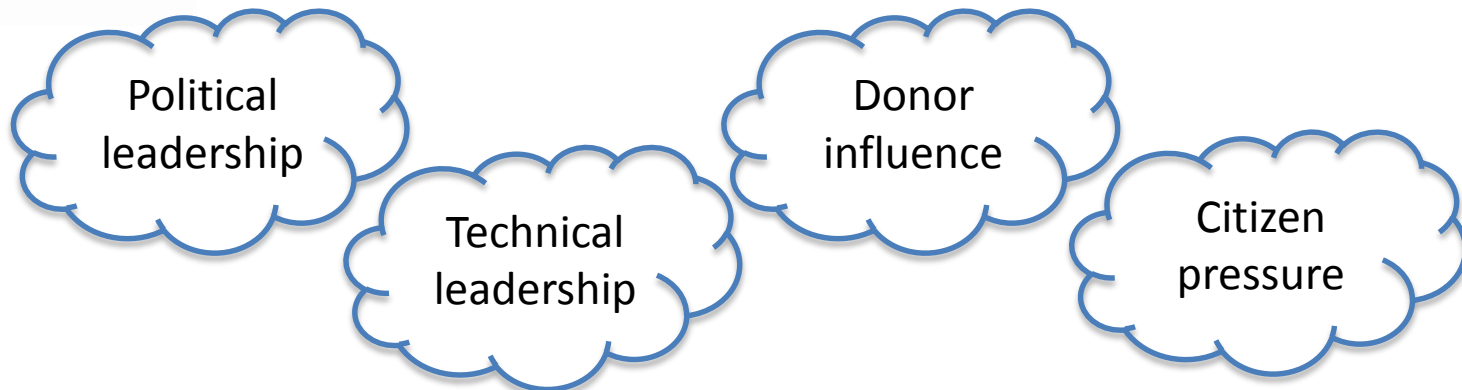


Missing links

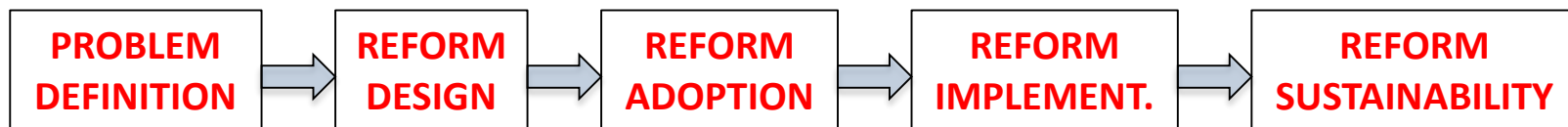
- **Definition of problem/reform objective:** Need for more reflection on fundamental problems and priority areas, rather than PEFA-related processes and tools.
- **Adaptation to context:** Reform content often driven by international best practice and not aligned with local constraints.
- **Consultation and political buy-in:** Lack of adequate communication with stakeholders and political leadership on reform needs and objectives.
- **Coordination and M&E:** Need for clear strategy, strong coordination and adequate feedback mechanisms.
- **Links with other ongoing reforms:** Recognition that PFM reforms are not likely to work without parallel PSR initiatives.
- **Capacity:** Weakness of human resources at different stages of process.
- **Inclusion of sectors/local governments:** Bringing and keeping on board implementing institutions.

Summary of discussions

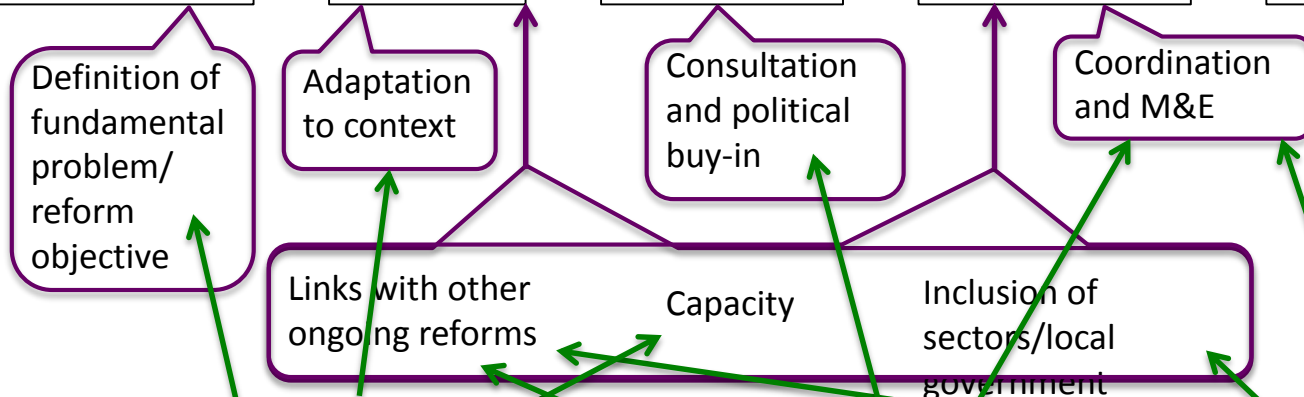
REFORM DRIVERS



REFORM STAGES



MISSING LINKS



MASTERCLASSES

