

**Day 1:**

- 09:00 – 09:45 Opening speech: Ministry of Finance of Mozambique (Jose Sulemane)
- 09:45 – 11:00 Main theme presentation: Managing Complexity: From Fragmentation to Coordination: **Chair: Kenya**  
**Theme presentation: South Africa**  
**Country Discussant: Nigeria**
- 11:30 – 13:00 Coordination at the centre: structures, institutions and legal frameworks: **Chair: Uganda**  
**Country presentation: Malawi**
- 14:00 – 15:00 Aggregation and disaggregation: comprehensiveness, budget frameworks and classification: **Chair: Lesotho**  
**Resource person: Hennie Swanepoel**
- 15:30 – 17:00 Pilot questionnaire presentation: **Chair: South Africa**  
**Presenter: Seminar project team**

\* OFFICIAL DINNER (Costa do Sol) \*

**Day 2:**

- 08:30 – 09:00 Opening and recap of Day 1: **Chair: South Africa**
- 09:00 – 10:30 Managing aid flows: **Chair: Kenya**  
**Country presentation: Ethiopia**  
**Resource person: Ann Bartholomeuw (OECD)**
- 11:00 – 12:30 Coordinating recurrent and investment spending: **Chair: Rwanda**  
**Country presentation: Mozambique**
- Coordination at the centre: structures, institutions and legal frameworks  
**Country presentation: Senegal**
- 14:30 – 16:00 Decentralising public functions to public agencies, entities and bodies: benefits, pitfalls and management  
**Chair: Malawi**  
**Country presentation: Kenya**  
**Resource person: Olaf Merk (OECD/SBO)**
- 16:30 – 17:30 Policy, budgeting and oversight: the role of the legislature: **Chair: South Africa**  
**Country presentation: Uganda**  
**Resource person: Alta Folscher**

<p><b>Country Case Study: Angola</b> Economic reforms in Angola, in general context of Africa (retrospective and prospective) 18:00 – 19:00</p>
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**Day 3:**

- 08:30 – 09:30 Trends in aid flows: **Chair: Guinea**  
**Resource person: Raundi Halvorson-Quevedo (OECD/DAC)**
- 10:00 – 11:15 Summary session: Managing complexity through a better budgeting system. Implications of seminar discussions for the budget reform programmes: **Chair: Mauritius**  
**Presentation: Kenya**
- 11:30 – 12:30 Reportback on Management Committee meeting